

## **Sylvie Lemmet**

Director, Division of Technology, Industry & Economics  
UNITED NATIONS ENVIRONMENT PROGRAMME

### **PROFESSIONAL EXPERIENCE**

#### **2001-2006 Cour des Comptes - Paris**

*France's supreme audit institution with jurisdiction over the national public sector*

##### **Senior Auditor (Conseillère référendaire)**

- Financial and strategic analysis of organisations and evaluation of public policies in the fields of environment, agriculture, and transport.
- Extensive work in the “green” and “brown” sectors: evaluation of INERIS, a 450-staff agency in charge of assessing and preventing accidental and chronic risks to people and the environment originating from industrial activities and chemical substances; evaluation of 7 French national parks including work on local governance; evaluation of French policy on conservation areas and natural resources protection.
- Member of the team in charge of the Cour des Comptes's strategic orientations.
- Audit of the air transportation taxes and financial scheme.
- Audit of UNICEF and OCHA on their response to the 2004 tsunami.

#### **1996-1998 World Bank - Washington DC**

##### **Task Team Leader in the Latin American Department for Environmentally and Socially Sustainable Development (ESSD)**

- Developed institutional capacity building projects with the Ministry of Environment to monitor their decentralized services and support sustainable projects for indigenous farmers, including workshops on sustainable land use, assessment of risk of pesticide poisoning in rural communities.
- Managed a social sector loan (\$500 million) for Mexico targeted at alleviating poverty, supporting community based small-scale investments in partnership with local government and NGOs.
- Negotiated with high level officials from the Ministry of Environment, the Ministry of Finance and the Ministry of Social Affairs, as well as management of an international team of consultants.

#### **1991-1995 Médecins Sans Frontières (MSF) - Paris**

*MSF is a non-profit organisation, based in 40 countries, with an annual budget of €100 million.*

##### **Chief Financial Officer, Member of the Executive Committee**

- Full responsibility for budget and financial management over the organisation's resources.
- Direct supervision of 70 people in different locations, and of five representative offices in Paris, Bordeaux, New-York, Tokyo and Sydney.

- In charge of the public fund raising (50% of total budget). Successfully initiated and developed relationships with new bilateral and multilateral donors (United Nations, European Union and bilateral agencies). Led the delegation in charge of negotiating the global framework agreement between NGOs and ECHO (Humanitarian aid department of the European commission).
- Extensive field trips to negotiate with local governments and donors, support the staff, review procedures and evaluate programs.

#### **1989-1990 SIPAR (Soutien à l'initiative privé pour l'accueil des réfugiés) - France**

*A French non-profit humanitarian organisation committed to education and support for refugees*

##### ***Program Director for Thailand***

- Coordination of the training program for the benefit of refugees from Cambodia, Vietnam and Laos (1 500 people).
- Negotiation with the Government of Thailand and the UNHCR.
- Management and reorganisation of a team of 70 people.

#### **1987-1989 COMPAQ - France**

##### ***Distribution Marketing Manager***

- Definition of the communication and marketing policy for the network of 300 retailers.
- Management of a budget of €10 million.

#### **1984-1987 BULL - France**

##### ***In charge of strategy and marketing surveys, Department for Strategy and Development of International Branches***

- Definition of the strategic planning system for the international network.
- Preparation of the investment choices abroad.

#### **EDUCATION**

2001 - Ecole Nationale d'Administration - ENA (French National School of Administration)

1996 - Kennedy School of Government, Harvard University: Master of Public Administration

1983 - Institut d'Etudes Politiques de Paris (Institute for Political Sciences)

1981 - Ecole des Hautes Etudes Commerciales - HEC: Master of Business Administration

#### **LANGUAGES**

French : native speaker

English : fluent

Spanish : working level

#### **OTHER ACTIVITES**

Member and vice president of the Commission of Environmental Policies and Law of IUCN France.

Member of the Executive Board of Médecins Sans Frontières, France.